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FOUNDATION**

MARCH OF DIMES

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January 27, 1977

Joshua Lederberg, Ph.D.
Professor and Chairman
Department of Genetics
Stanford University
School of Medicine
Stanford, California 94305

Dear Doctor Lederberg:

Re: Application No. 6-77-211

I regret very much to tell you that your application to The National Foundation for a Clinical Research Grant has not been approved.

I wish to assure you that this decision was not arrived at lightly. A great deal of input, both by the Clinical Research Advisory Committee and the staff has gone into reaching this decision. Each proposal was carefully reviewed and every effort honestly and sincerely made to reach as fair and as objective a decision as possible.

As you may know, many factors enter into the evaluation process of which the following are some examples: the quality of the research; relatedness of the research to the mission of The Foundation; competency and productivity of the investigator; adequacy of the methodology employed; clarity of the description of the research to be performed, etc. Obviously, failure in any of these areas could result in disapproval of an application.

In view of this outlined evaluation process, it is our suggestion that you look elsewhere for the support of your research. The decision reached on your present application cannot be altered and it is the firm policy of The National Foundation not to discuss the reasons for the action taken.

It is my personal hope and sincere wish that you will be successful in obtaining funding for your research from other sources.

Respectfully yours,

[Signature]
Samuel J. Ajl, Ph.D.
Vice President for Research

*Sorry for this formality
Better luck next time
I'm really sorry but I
can only report what the
panel did.
As my best
Sincerely*